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# Rodeo

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- *To:* <[G.Lock@shell.com](mailto:G.Lock@shell.com)>, <[rtgarcia@vanguarddefense.com](mailto:rtgarcia@vanguarddefense.com)>, <[ifmccredie@yahoo.com](mailto:ifmccredie@yahoo.com)>
  - *Subject:* Rodeo
  - *From:* <[Robert.Ream@shell.com](mailto:Robert.Ream@shell.com)>
  - *Date:* Tue, 8 Mar 2011 21:29:44 -0600
  - *Thread-index:* Acvd+erB5/XVYu1AT+GW+DX1BV1QxwAEFEiJ
  - *Thread-topic:* Rodeo
- 

Gents, I share this with you privately as I'm not sure if Gene would approve me sharing with you. However, I feel its my obligation as a friend of his to make others who are close to him aware of his current situation. You might drop him an email, or phone call for encouragement.

I'm debating making a trip to visit him face to face in NY. Not sure what I can do for him, but I thought I'd try.

Rob  
Robert F Ream III  
Regional Security Manager  
Shell Oil Corporate Security

---

**From:** Gene Sticco <[genesticco@me.com](mailto:genesticco@me.com)>  
**To:** Ream, Robert F SHLOIL-CSA  
**Sent:** Tue Mar 08 19:32:36 2011  
**Subject:** Re: Rodeo

I'm not doing very well. Out on medical for a couple weeks, they want to put me in a partial hospitalization program for PTSD. I had a meltdown.

On Mar 8, 2011, at 4:23 PM, [Robert.Ream@shell.com](mailto:Robert.Ream@shell.com) wrote:

Hey, How's it? When do you plan to be back in Houston. The Rodeo is on for the next few weeks. Wasn't sure when you were going to be back. You and I may need to take a trip to Latin America as the LASA's are struggling with the transition idea to G4S.

Call me.

Rob

**Robert F. Ream III**

Regional Security Manager, Americas

Shell Oil Company, Corporate Security

910 Louisiana, Rm 4432A

Houston TX 77002

Office- +1 713 241 1807

Mobile- +1832 314 0139

Fax- +1 713 241 1099

[robert.ream@shell.com](mailto:robert.ream@shell.com)

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Downtime: Maintenance set for 12:01AM - 12:01 CEST Sept 29th



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## RE: Rodeo

- **To:** <rtgarcia@vanguarddefense.com>
- **Subject:** RE: Rodeo
- **From:** <G.Lock@shell.com>
- **Date:** Wed, 9 Mar 2011 16:31:04 +0100
- **In-reply-to:**  
<20110309065139.cb916556788cdb07dc45cec5f7803054.240e7bf06c.wbe@email10.secureserver.net>
- **References:**  
<20110309065139.cb916556788cdb07dc45cec5f7803054.240e7bf06c.wbe@email10.secureserver.net>
- **Thread-index:** AcveYUNPsA4Op954QmOCqK+aKUac8QADbB7w
- **Thread-topic:** Rodeo

Hi Rich,

How are you?

Gav

**E-mail:** [g.lock@shell.com](mailto:g.lock@shell.com).

---

**From:** [rtgarcia@vanguarddefense.com](mailto:rtgarcia@vanguarddefense.com) [mailto:[rtgarcia@vanguarddefense.com](mailto:rtgarcia@vanguarddefense.com)]

**Sent:** 09 March 2011 14:52

**To:** Ream, Robert F SHLOIL-CSA

**Cc:** Lock, Gavin M SI-REH/S; [ifmccredie@yahoo.com](mailto:ifmccredie@yahoo.com)

**Subject:** RE: Rodeo



Thanks Rob, as per our conversation, we spoke on Monday morning, but I have way to still contact him to see how he is and what we can do.

Regards,

Richard T. Garcia

Senior Vice President

Vanguard Defense Industries, LLC

<http://www.vanguarddefense.com>

Mobile: +1 281-734-7967

Office: +1 281-298-6672 Ext-227

Fax: +1 281-298-5886

25003 Pitkin Road

Suite F-600

Spring, Texas 77386

[rtgarcia@vanguarddefense.com](mailto:rtgarcia@vanguarddefense.com)

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----- Original Message -----

Subject: Rodeo

From: <Robert.Ream@shell.com>;

Date: Tue, March 08, 2011 9:29 pm

To: <G.Lock@shell.com>, <rtgarcia@vanguarddefense.com>, <ifmccredie@yahoo.com>

Gents, I share this with you privately as I'm not sure if Gene would approve me sharing with you. However, I feel its my obligation as a friend of his to make others who are close to him aware of his current situation. You might drop him an email, or phone call for encouragement.

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Rob

Robert F Ream III

Regional Security Manager

Shell Oil Corporate Security

---

**From:** Gene Sticco <genesticco@me.com>

**To:** Ream, Robert F SHLOIL-CSA

**Sent:** Tue Mar 08 19:32:36 2011

**Subject:** Re: Rodeo

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On Mar 8, 2011, at 4:23 PM, [Robert.Ream@shell.com](mailto:Robert.Ream@shell.com) wrote:

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Wasn't sure when you were going to be back. You and I may need to take a trip to Latin America as the LASA's are struggling with the transition idea to G4S.

Call me.

Rob

**Robert F. Ream III**

Regional Security Manager, Americas  
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910 Louisiana, Rm 4432A  
Houston TX 77002

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Mobile- +1832 314 0139

Fax- +1 713 241 1099

[robert.ream@shell.com](mailto:robert.ream@shell.com)

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```
wget -m -np -c -w 5 -R "index.html*" "http://the-eye.eu/public/Site-Dum
```

Copy



dmca

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## Re: Rodeo

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- *To:* <[rtgarcia@vanguarddefense.com](mailto:rtgarcia@vanguarddefense.com)>
- *Subject:* Re: Rodeo
- *From:* <[Robert.Ream@shell.com](mailto:Robert.Ream@shell.com)>
- *Date:* Wed, 9 Mar 2011 08:15:58 -0600
- *Thread-index:* AcveYujv4cV/n6LZQ7SuCIA/s3nKJwAAZnmP
- *Thread-topic:* Rodeo

---

Ok. R  
Robert F Ream III  
Regional Security Manager  
Shell Oil Corporate Security

---

**From:** rtgarcia@vanguarddefense.com <rtgarcia@vanguarddefense.com>  
**To:** Ream, Robert F SHLOIL-CSA  
**Sent:** Wed Mar 09 08:03:54 2011  
**Subject:** RE: Rodeo



On the phone with him now, he sounds good, but we'll see.

Regards,

Richard T. Garcia

Senior Vice President

Vanguard Defense Industries, LLC

<http://www.vanguarddefense.com>

Mobile: +1 281-734-7967  
Office: +1 281-298-6672 Ext-227  
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[rtgarcia@vanguarddefense.com](mailto:rtgarcia@vanguarddefense.com)

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----- Original Message -----

Subject: Rodeo

From: <[Robert.Ream@shell.com](mailto:Robert.Ream@shell.com)>;

Date: Wed, March 09, 2011 7:57 am

To: <[rtgarcia@vanguarddefense.com](mailto:rtgarcia@vanguarddefense.com)>

Here's the last email I got from him last night.

r

---

**From:** Gene Sticco [<mailto:genesticco@me.com>]

**Sent:** Tuesday, March 08, 2011 8:22 PM

**To:** Ream, Robert F SHLOIL-CSA

**Subject:** Re: Rodeo

Bigtime meltdown. Started in FL, finished here. Had to have Mobile Crisis Psych Team from hospital come out. I'm sorta ok at least On heavy meds. They put me in one program I start Thursday; then the partial hospitalization starts the 14th. No plan other than that. Haven't even talked to work or anyone. Can't deal with that now so have to let cards fall where they do. Dr's just sent them notes that I'm out. I'm sure I'll just be fired, but really don't even begin to care at this point. I'll go be a walmart greeter!

On Mar 8, 2011, at 9:14 PM, [Robert.Ream@shell.com](mailto:Robert.Ream@shell.com) wrote:

Dude! You ok? Meltdown? You have me worried! VA hospital? What's the plan. Maybe you need some rest to get things settled. Let me know! R

Robert F Ream III

Regional Security Manager

Shell Oil Corporate Security

---

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Rob

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## Re: Fw: Minutes South Gas Meeting 13 Mar & Social Investment Criteria

- To: [Richard.T.Garcia@shell.com](mailto:Richard.T.Garcia@shell.com), "Richard Garcia" <[richard.garcia88@gmail.com](mailto:richard.garcia88@gmail.com)>
- Subject: Re: Fw: Minutes South Gas Meeting 13 Mar & Social Investment Criteria
- From: "michael venetti" <[mvenetti@usa.com](mailto:mvenetti@usa.com)>
- Date: Wed, 25 Mar 2009 11:08:15 -0500
- Authentication-results: mx.google.com; spf=neutral (google.com: 208.36.123.129 is neither permitted nor denied by best guess record for domain of [mvenetti@usa.com](mailto:mvenetti@usa.com)) smtp.mail=[mvenetti@usa.com](mailto:mvenetti@usa.com)
- Delivered-to: [richard.garcia88@gmail.com](mailto:richard.garcia88@gmail.com)

Incredible information Rich and great comments from all those concerned. Unfortunately I have to agree with many of Ians comments as well as the points addressed by Alex. the first major and directed attack will scare the hell out of all those will stake in this endeavor. I'll be reviewing the docs and see what i can draw from them.

On a side note, if you get a call in the next several weeks form an Angolan Diplomat asking if you know a Contract Security Consultant by the name of Michael Wilcox, for now just say Yes but you cannot discuss any IOC relationship with the individual citing confidentiality concerns. We are making a hard push on the Angolan CG here due to some immediate threat issues that have to be tackled. On your return I provide a full briefing. We do not anticipate him reaching out to anyone but I'd prefer to give you a heads up anyway. Does your organization have major equities in Angola? If so our contact with this individual may be advantageous and we would be willing to share if your interested.

Look forward to your return.

Mike

----- Original Message -----

From: [Richard.T.Garcia@shell..com](mailto:Richard.T.Garcia@shell..com)

To: [mvenetti@usa.com](mailto:mvenetti@usa.com)

Subject: Fw: Minutes South Gas Meeting 13 Mar & Social Investment Criteria

Date: Wed, 25 Mar 2009 07:13:39 -0500

John's comments

John is former part owner of Olive Group and hired full time Shell now. He is our main person on the ground in Iraq.

This is the last one.

It appears while Elsiné and Gene Sticco (US person) were in Iraq, they were near a rocket attack 10 days or so ago. Someone in the area was killed. No one from Shell, but the business woke up.

Go figure.

Richard T. Garcia  
Global Security Manager

Corporate Affairs Security (CAS)  
Shell Oil Company

One Shell Plaza (OSP)  
Suite 4584A  
910 Louisiana Street,  
Houston, Texas 77002-4916  
USA

Tel: +1 713 241 1870  
Fax: +1 713 241 0078  
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Email: Richard.T.Garcia@shell.com

Internet: <<http://www.shell.com/>> <http://www.shell.com>

Shell Intranet: <<http://www.shell.com/corporate/security/main/home.html>>  
<http://www.shell.com/corporate/security/main/home.html>

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**From:** Yourston, John SEPI-CAS  
**To:** McCredie, Ian F SI-CAS; Van Os, Elsie SI-CAS; McGowan, Alex SI-CAS  
**Cc:** GX SI CAS LT  
**Sent:** Tue Mar 24 04:28:42 2009  
**Subject:** RE: Minutes South Gas Meeting 13 Mar & Social Investment Criteria

Ian, all.

I would say that in respect of trigger points, there needs to be a juxtaposition of both predictive intelligence assessment based on historical data and current TACINT/SIGINT. Intelligence can inform, but it needs backing up with operational OTG feeling of regional atmospherics and HUMINT gained by boots on the ground-especially via our LN sources is crucial. Close liaison with the current and future J2 elements within the MNF-I will be vital, hence the need for the Security Intelligence Manager to be in place soonest. I attach the Predictive Threat Calendar I had Meg Williams do for 2009, which gives us a monthly overview of potential spikes in threat and is useful for planning purposes. I see the continued assessment of this as a living document to be of high importance, and updated as necessary. Its a document that should, in my opinion have I and AT ownership, assisted by TACINT at a project level.

I would concur with the view that we could use the first threshold in the process to be a credible threat or actual attack. Whether either would constitute a potential Force Majeur scenario is one that the DRB must agree on, but my experiences thus far have shown that attacks in themselves doesn't necessarily imply immediate pull out unless one can specifically pin down deliberate targeting, as we saw with Weatherfords last year. I recall managing a situation in Baghdad a few years when GE suffered a multiple death attack, which although harrowing to those involved didn't result in close down and only a short secession of operational tempo as analytical assessment showed they had been targets of opportunity.

Given the relative scarcity of targeting of PSD etc currently in the country as a whole, it would be easier to identify deliberate targeting (in my opinion) and as such we could come up with a COA in a shorter space of time. I certainly think that a gathering of minds on this would be of great benefit, and I would also invite the project management from our security providers to participate, given their experiences in Iraq. I think that this type of exercise is tailor made for I and AT to provide the necessary J2 input overlaid with current operational feedback. I shall give it a couple of days thought and revert.

At this juncture I have to admit that I have nothing on the Quarterly Security Review, nor do I have anything relating to the last one as a reference guide, if there was one at all. Archival data relating to the gas project especially in respect of security is scare, although I am steadily building it up now. It seems natural that this responsibility (QSR) should fall to me-certainly until the security project manager is in place and running and I am happy to take it on, however I assume there is a CAS way of preparing and delivering said review. I am due to be in country on various tasks over the course of the next few weeks and the next JMC will soon be upon us, so time is tight, therefore I would appreciate some advice/guidance from within the team?

Regards

JY

John Yourston  
Iraq Security Manager  
Shell EP International Ltd  
PO Box 11677, 11th-12th floor, Dubai Convention Tower, Za'abeel, Dubai, United Arab Emirates

**Tel:** +971 4 4054 595 595

**Mob:** +971 56 603 8564

**Email:** John.Yourston@shell.com

**Internet:** <http://www.shell.com>

<<IRAQ PREDICTIVE RISK CALENDAR\_2009 MW.ZIP>>

-----Original Message-----

**From:** McCredie, Ian F SI-CAS  
**Sent:** Tuesday, March 24, 2009 12:49 PM  
**To:** Yourston, John SEPI-CAS; Van Os, Elsine SI-CAS  
**Cc:** GX SI CAS LT  
**Subject:** FW: Minutes South Gas Meeting 13 Mar & Social Investment Criteria

FYI and to note the comments about thresholds for withdrawal of staff dn the quarterly security review in April.

During the telecon I suggested that one threshold would be the first deliberate attack on a Western company (or credible threat). But all this emphasizes the sort of work and into collation we need to keep on top of. JY - you are the action party on this - you may want to call a telecon to brainstorm.

Who is the action party for the quarterly security review? Is a date set?

Ian

Ian McCredie  
Vice President Corporate Affairs Security  
Shell International B.V.  
PO Box 162, 2501 AN The Hague, The Netherlands

**Tel:** +31 70 377 1431 **Fax:** +31 70 377 3568 **Other Tel:** +44 7779 168 735

**Email:** Ian.McCredie@Shell.com

**Internet:** <http://www.shell.com>

-----Original Message-----

**From:** Hughes, Joanna SIGPL-GPML  
**Sent:** 24 March 2009 09:01  
**To:** Uijlenhoed, Cees C SEPI-GPM-EPM-UF; Visser, Ate S SGPI-GPNG; van Vliet, Rene MJH SGPI-GPGT; Jamieson, Andrew GSNL-GSG; Crocker, John JM SI-CAI; McCredie, Ian F SI-CAS; Restucci, Raoul SEPI-EVP; Mills, John SIGPL-GPM  
**Cc:** Goligher, Alison SEPI-EPM-T; Bouaziz, Mounir SIGPL-GPML; Mercer, Hilary A SIGPL-GPML; Hanter, Gasser SIGPL-GPML; Tait, Andrew JS SEPI-EPF-UCF; Eisbrenner, Kathleen M SGPI-GPG; Hamza, Ayman SI-CAI; Dunagan, Brian SIGPL-GPML; Ruiz-Larrea, Miguel SIGPL-GPML; Mylonas, Christos SI-SEPIL  
**Subject:** Minutes South Gas Meeting 13 Mar & Social Investment Criteria

Please find attached the minutes from the March 19th meeting for your input/comments.

They will be put on livelink as "Final" on Tuesday next week, incorporating any comments received before

then.

Please see also the note outlining the Social Investment Criteria for the project, which we agreed at the meeting to share with DRB members.

Regards,  
Joanna

<< File: Iraq\_DRB minutes South Gas\_19Mar09drafttoDRB.doc (Compressed) >> << File: SP Guidance Note 2-Selection Criteria Social Investment Plans and Programmes-V1.doc (Compressed) >>

<< IRAQ PREDICTIVE RISK CALENDAR\_2009 MW.ZIP >>

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